

**NATO IS PROCUREMENT SERVICE  
5-YEAR ROLLING PROCUREMENT PLAN**

8/2/2021

List of planned procurement actions above EUR 40,000. The information contained in this document is for planning purposes only. Since this information will change with time, interested parties are advised to consult the specific business opportunities posted on the NATO web-site and/or contact the designated POC in order to confirm this information or to obtain additional details about upcoming business opportunities.

NO.	PRODUCT/SERVICE DESCRIPTION	PURPOSE	COMPETITION REQUIREMENTS	TYPE OF	SOLICITATIO	SOLICITATION	CLOSING DATE	POC	STATUS
1	Supply of Electricity at NATO Headquarters (HQ)	Providing electricity for NATO HQ.	International Competitive Bidding	IFB	TBD	TBD	Q3 2023	Y. Van Schendel (4202)	
2	Electronic Security System (ESS) maintenance and support services for NATO HQ	The aim is to provide maintenance and support for the Hardware and Software of the ESS.	International Competitive Bidding	RFP	TBD	TBD	TBD	Y. Van Schendel (4202)	To be confirmed if this procurement action may be subject to a sole-source waiver
3	Headquarters logistics services	The aim is to provide the logistics services within NATO HQ which include warehouse operations and internal distribution.	International Competitive Bidding	RFP	TBD	TBD	TBD	L. Staelen (4480)	
4	Maintenance of the NATO HQ Fire Detection and Extinguishing System	The purpose is to ensure a correct maintenance and operation of the Fire Systems at NATO HQ.	International Competitive Bidding	RFP	TBD	TBD	TBD	Y. Van Schendel (4202)	
5	Supply of Gas at NATO HQ	Providing gas for NATO HQ.	International Competitive Bidding	IFB	TBD	TBD	Q3 2023	Y. Van Schendel (4202)	
6	Framework Contract for the provision of Communication Services	Award framework contract for the provision of Communication Services in the field of Communication Strategy, Market Research, Branding, Advertising, Marketing, Broadcasting, Graphic Design/3D Animation production, Social Media and Web content etc.	International Competitive Bidding	RFP	35797	Q2 2021	Q2 2021	M. Szmigiel (4744)	Specifications under development
7	Provision of audiovisual services	The required services include professional photographers, cameramen, video & audio editors, audio engineers, support engineers and make-up artists that cover the Secretary General's public agenda, bilateral meetings, ministerial meetings, conferences, exercises and other NATO related activities including Public Diplomacy events, sponsored, co- sponsored or organized by NATO.	International Competitive Bidding	RFP	TBD	Q4 2021	Q1 2022	M. Szmigiel (4744)	
8	Procurement of a new Web Content Management (WCM) system for the public NATO website ( <a href="https://www.nato.int">https://www.nato.int</a> )	To replace the current outdated Web Content Management system.	International Competitive Bidding	RFP	TBD	Q1 2021	Q2 2021	T.Brito (1355)	Specifications under development
9	Enterprise Geospatial software licenses, training and services	Providing Geospatial software and services for NATO Situation Centre (SITCEN)	International Competitive Bidding	RFP	TBD	TBD	TBD	T.Brito (1355)	Current system relies on the use of proprietary software. A change of technical architecture has not been confirmed yet.
10	Media monitoring and analysis activities (optional)	To provide 24/7 media monitoring capability for the Secretary General, Deputy Secretary General, Private Office and the nations.	International Competitive Bidding	RFP	TBD	Q2 2022	Q3 2022	M. Szmigiel (4744)	
11	Delivery and management of NATO Executive Development Programme (NEDP).	It is aimed at providing skills training and practical exercises in the areas of leadership, intercultural relations, change management, and organisational behavior (among others) for higher NATO International Staff.	International Competitive Bidding	RFP	TBC	Q3 2022	Q4 2022	M. Szmigiel (4744)	
12	Contract for the provision of Assessment Suite for the recruitment of Senior Staff	Provision of the Assessment Centres including venue, materials, catering and evaluation services e.g. psychometric, individual and group exercises, in-tray exercises, interviews, presentations, written exercises for potential candidates as well as a web-based assessment.	International Competitive Bidding	RFP	TBD	Q2 2023	Q3 2023	M. Szmigiel (4744)	
13	Trainings provided to NATO's International Staff employees - Framework Contract	Management and Interpersonal, Productivity, Self Management, Analysis and Creativity. Possibly it will also encompass Coaching as well as Diversity and Inclusion Training package.	International Competitive Bidding	RFP	TBD	Q1 2021	Q2 2021	M. Szmigiel (4744)	

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14	Maintenance and ongoing support of the Integrated Data Acquisition Test SYSTEM Version X (IDATS vX)	Provision of indispensable support for IDATS, which is an important tool of the FORACS Office's test instrumentation.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	sole-source with NCIA
15	NATO recruitment system tool	To ensure proper support and maintenance of NATO's recruitment system	International Competitive Bidding	RFP	TBD	TBD	TBD	T.Brito (1355)	
16	Global Security services	Framework agreement in the following domains: security and risks consultancy services, personal security services, mobile protective security services, life support, emergency support, HEAT and other training/exercising	International Competitive Bidding	RFP	39118	11/12/2020	16/02/2020	L.Husting (1251)	
17	Communications, journalistic and audiovisual support (content creation)	2 lots for the provision of journalistic and audio-visual services at remote locations and the strategic conception and production of high-quality multimedia content.	International Competitive Bidding	RFP	46346	Q1 2021	Q1 2021	M. Szmigiel (4744)	Issued
18	Language Training Services	Providing Language trainings such as collective classroom language courses, one-to-one sessions and e-learning in four languages (English, French, Arabic and Russian).	International Competitive Bidding	RFP	TBD	Q2 2023	Q3 2023	M. Szmigiel (4744)	
19	Management Development Programme (MDP)	Provision of NATO-wide Management Development Programme and related stand alone related trainings	International Competitive Bidding	RFP	TBD	TBD	TBD	M. Szmigiel (4744)	
20	Coaching	Implementation of NATO's Training Strategy for International Staff employees.	International Competitive Bidding	RFP	TBD	Q4 2020	Q1 2021	M. Szmigiel (4744)	
21	Provision of underbody vehicle scanners	Increase access control capacity of NATO Office of Security (NOS) in order to mitigate any potential unauthorised access with vehicles that could pose a threat to the NATO HQ.	International Competitive Bidding	IFB	TBD	TBD	TBD	Y. Van Schendel (4202)	To be confirmed
22	Memorial Garden at NATO HQ exterior area	Landscaping Works improvement - creation of a green area at the outside NATO HQ building.	International Competitive Bidding	RFP	TBD	TBD	TBD	D. Vanderveken (4473)	Pending budget approval
23	New communications campaign delivery	To implement the new communications campaign concept and strategy.	International Competitive Bidding	RFP	TBD	TBD	TBD	M. Szmigiel (4744)	
24	Long Term Information Preservation (LTIP) operations and maintenance contract	Contract with additional support consultancy, and potentially add additional licenses/tenants.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	
25	Media buy for NATO flagship social media	Support NATO messaging to specific audiences, increasing reach and engagement.	International Competitive Bidding	RFQ	TBD	TBD	TBD	M. Szmigiel (4744)	
26	Security refurbishments of the premises in NLO Georgia (NR)	Security enhancements	Restricted bidding	RFI	45518	26/01/2021	26/02/2021	L.Husting (1251)	
27	Transportation service in NATO HQ	The provision of transportation services required for the daily commute of NATO staff and visitors.	International Competitive Bidding	IFB	44589	23/09/2020	10/11/2020	L. Staelen (4480)	
28	Diversity and Inclusion Training package	Implementation of NATO's Training Strategy for International Staff employees and the Action Plan.	International Competitive Bidding	RFP	TBD	TBD	TBD	M. Szmigiel (4744)	
29	Provision of digital content library (photos, video etc.)	Acquisition of proprietary video library material.	Sole source	No solicitation required/Negotiated	N/A	Q3 2021	Q4 2021	M. Szmigiel (4744)	
30	Audio-visual (AVID) assets replacement	To provide a replacement of equipment in the video post-production facilities - 3 AVID Airspeed servers and 2 AVID Infinitely Scalable Intelligent Storage (ISIS) servers.	International Competitive Bidding	IFB	TBD	TBD	TBD	Y. Van Schendel (4202)	
31	Marketing and assessment of NATO video content	Marketing of NATOChannel content, reporting and analysis, including qualitative content analysis.	International Competitive Bidding	RFP	TBD	Q2 2023	Q3 2023	M. Szmigiel (4744)	Sole source waiver approved until 31 Dec 2023. Market analysis required to find alternative to DIVIX solution for NATOChannel marketing.
32	Provision of web-publishing services for NATO Review	Preparation, production and delivery of HTML versions of all pieces of content in the magazine through the content management system.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	
33	Postal Services Contract	Provision of Collection, Sorting, Franking and sending mail services.	International Competitive Bidding	IFB	TBD	TBD	TBD	L. Staelen (4480)	

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34	Procurement of Book Maker: Book Loader, Book Maker, Three-Knife Trimer and Compressor	To replace the ageing and obsolete equipment. The equipment will be used to make books that cannot be outsourced.	International Competitive Bidding	IFB	TBD	TBD	TBD	Y. Van Schendel (4202)	
35	NATO Business Opportunities Portal Solution	The purpose is to award a contract for the provision of Services required for the development, implementation, hosting, support, and maintenance of NATO Business Opportunities Portal e-procurement solution for publishing and downloading document packages relating to NATO HQ business opportunities, vendor and contract management.	International Competitive Bidding	RFP	43036	TBD	Q4 2021	T.Brito (1355)	
36	Provision of security and cost control services for ANWI iPhones	Security and cost control services for ANWI iPhones which includes data management	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	
37	Provision of a new Alerting and Notification tool (referred to as Callout System), including maintenance, support, consultancy, and training services	The NATO Situation Centre (SITCEN) Callout System is a tool used in the context of the Situational Awareness and Alerting functions, to send notifications and alert messages (via SMS text messages, voice calls, e-mails and smartphone push notification).The Callout System is activated whenever there is a need to notify urgent matters outside of NATO HQ normal office hours.	International Competitive Bidding	RFP	44940	Q1 2021	Q1 2021	T.Brito (1355)	
38	Social Media Monitoring and Analysis Tool	Provision of data analytics on assessing the performance and effects of Public Diplomacy Division's communications.	International Competitive Bidding	RFP	TBD	Q1 2021	Q2 2021	T.Brito (1355)	
39	Renewal of NICIP (NATO Industry Cyber Partnership)-MISP (Malware Information Sharing Project)	The project will address the requirement to implement specific information sharing features on the NICIP portal. This requirement is in line with Business Case 1 of the NATO Industry Cyber Partnership (NICP) initiative, effectively supporting the discussions regarding a more comprehensive collaborative environment to enable the exchange of information, expertise and best practices. The malware and vulnerability information sharing community will continue to develop to facilitate the fruitful exchange of information between participants. This continued effort will require ESC (who chairs the MISP Board) to take a lead role in the community and NCI Agency to provide technical expertise.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	
40	Consultancy for Technical Services	Consultancy for MEP ESS/BMS to support Technical Services and in order to analyze energy consumption and optimize possibilities to reduce consumption.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	M. Szmigiel (4744)	Sole-source procurement strategy has not been confirmed yet.
41	Virtual shooting range CINETIR	Installation in the training center of a virtual shooting range dedicated to practice reaction and intervention shooting process.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
42	Interior building works	Providing repair or modification of internal finishing (painting, carpeting, etc.).	Request For Quotation (5 firms)	RFQ	TBC	TBD	TBD	Y. Van Schendel (4202)	
43	Development of the software and procurement of time servers in order to provide an integrated, time-based theodolite tracking system	NATO FORACS Ranges utilize a theodolite-based system for tracking and heading measurement as an alternative to its primary GNSS based system.	Request For Quotation (5 firms)	RFP	TBD	TBD	TBD	T.Brito (1355)	
44	Consultancy services to support ESC work on implementing innovation policy and strategy work	A total of three work packages corresponding to deliverables in support of the ESC IU policy and strategy work on Artificial Intelligence, Autonomous Technologies, and Biotechnologies and Human Enhancement.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	M. Szmigiel (4744)	Sole-source procurement strategy has not been confirmed yet. Procurement request at least for restricted competition.
45	Provision of Very High Resolution Satellite Imagery	Providing satellite imagery. Imagery is subject to proprietary rights.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	H. Baumer (4723)	
46	Provision of research on NATO-related topics	Geopolitical risk analysis, providing access to daily analysis of emerging trends and development in the global political economy.	N/A	RFI	TBD	TBD	TBD	T.Brito (1355)	
47	Provision of eLearning capability	Implementation of NATO's Training Strategy for International Staff employees.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	T.Brito (1355)	Exact scope (contents and platform) are currently under definition. Procurement strategy has not been confirmed yet.
48	Planning and Assessment Consultancy for development of Data Literacy programme/workshops (optional)	Procurement of Planning & Assessment workshops. Procuring tools and agency services for Planning & Assessment.	Request For Quotation (5 firms)	RFP	TBD	TBD	TBD	M. Szmigiel (4744)	Specifications under development.

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49	Contract for provision of TV monitoring services	TV monitoring for identifying tv clips relevant to NATO, clipping interviews etc.	Request For Quotation (5 firms)	RFP	TBD	TBD	TBD	M. Szmigiel (4744)	Specifications under development
50	New CrossFit area at Staff Centre (optional)	Health and Safety improvement - creating a new CrossFit space at NATO Staff Centre.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	D. Vanderveken (4473)	Pending budget approval; optional - decision to issue this solicitation of offers has not been confirmed yet.
51	Mobility Project : Bike Shed(s) (optional)	Infrastructure Works improvement - providing bike sheds at NATO HQ premises.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	Y. Van Schendel (4202)	Pending budget approval optional - decision to issue this solicitation of offers has not been confirmed yet.
52	Business Continuity Planning (BCP) alternate HQ support equipment	Equipment to enable BCP NAC meeting and Press conferences at alternate HQ.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	H. Baumer (4723)	sole-source waiver
53	Maintenance contract for the ESKAN MURA 19 jammers	To provide the required maintenance for jammers (proprietary technology) which are used to prevent establishing a connection between a mobile device and the provider when the person is in the NAC room.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	H. Baumer (4723)	most probably sole-source
54	Booklet Maker: Assembling Machine, Booklet maker (stapling) and Watkiss Auto Spine Master	To replace the ageing and obsolete equipment. The equipment will be used to make books that cannot be outsourced.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	Funding to be confirmed.
55	LinkedIn enhanced/professional company page (or enterprise agreement)	Upgrade NATO's company page on LinkedIn, enhancing our employer branding and providing functionalities that support our talent acquisition efforts	Sole source		N/A	N/A	N/A	H. Baumer (4723)	
56	Planning and Assessment Consultancy on Deep dive analytics (optional)	To work on quarterly projects to aid Information Environment Assessment (IEA) & Situational Awareness (using tools/services that Public Diplomacy Division does not have).	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	M. Szmigiel (4744)	Specifications under development
57	Maintenance contract for fire extinguishers and hose reels in the NATO HQ building	To purpose is to provide a mandatory maintenance of fire extinguishers and hose reels in order to assure the security of the personnel working in the building as well as its assets.	International Competitive Bidding	IFB	TBD	TBD	TBD	Y. Van Schendel (4202)	
58	Social Analytics Tool	To provide Social Media Monitoring and Analysis tool required to analyse the Organization's own social media channels and benchmark against other similar organizations.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	Specifications under development
59	Rental, maintenance & repair of water fountains and the provision water bottles	To provide water fountains and bottles to NATO HQ via rental & maintenance contact.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
60	Video post-production assets replacement	To provide a replacement of equipment in the video post-production facilities - 6 video editing workstations, 6x screens video editing workstations and replacement of TVU sender/receiver	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	Cancelled
61	Power generator/solar panels system for NATO Liaison Office (NLO) in Georgia	Electricity back-up solution to ensure sustainability of electrical power for NLO Georgia.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	L.Husting (1251)	
62	Provision of IT support for Munitions Safety Information Analysis Center (MSIAC)	To provide hardware and software administration of MSIAC's Information Systems.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
63	Staff Centre Intensive Maintenance Grass area and Football Pitch (optional)	Ground Maintenance of Staff Centre grass areas.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	D. Vanderveken (4473)	Procurement strategy has not been confirmed yet.
64	Specialized consultancy support in Talent Acquisition	Obtain specialized support concerning best practices on processes, systems and people skilling in the field of talent acquisition, in the context of the Talent Acquisition Service Review and Modernization.	Through Existing Framework	RFTOP	TBD	TBD	TBD	M. Szmigiel (4744)	
65	GNSS tracking equipment and encrypted data equipment (including modems, radios with built in encryption capability and antennas)	The purpose is to increase the automation of core test equipment systems in order to reduce the number of personnel on board warships under test. Prototype equipment is required to develop this new system, to include GNSS tracking equipment and encrypted data equipment.	Request For Quotation (5 firms)	RFP	TBD	Q2 2021	Q2 2021	H. Baumer (4723)	



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66	Purchase of new servers and storage racks for Munitions Safety Information Analysis Center (MSIAC)	The purpose is to keep the hardware and software upgraded, add support to solve system issues or new functionalities.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
67	Consultancy on job classification	Improvement of internal Talent and Organizational Development model for NATO International Staff post classification.	Through Existing Framework	RFTOP	TBD	TBD	TBD	M. Szmigiel (4744)	
68	Consultancy for implementation of the recommendations of Review Programme Management	Consultancy for implementation of the recommendations of Review Programme Management.	Through Existing Framework	RFTOP	TBD	TBD	TBD	M. Szmigiel (4744)	
69	Consultancy for Organisational Design Reviews	Obtain expert advice on Organisational Design matters	Through Existing Framework	RFTOP	TBD	TBD	TBD	M. Szmigiel (4744)	Exact scope and requirements need to be defined. No funding available yet.
70	Consumable parts for the small machines and small materials for reparations and minor construction works at NATO HQ	To cover the Organization's repetitive needs for the consumable parts for small machines used in the Building Management workshop as well as small materials for reparations and minor construction/adaptation works (e.g. screws, bolts, nails, hinges, locks)	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
71	Support on IT strategy and web application development for Munitions Safety Information Analysis Center (MSIAC)	To provide support on IT strategy, hardware and software development.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	Procurement strategy has not been confirmed yet.
72	10 sets of the WallHout Pro Detering system (optional)	The equipment will serve to detect mobile devices when entering classified meetings.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	No funding available yet. Requirement has not been confirmed.
73	Purchase of 20 data processing systems, 30 Monitors, network equipment, operating system and other software licenses (including training for the NATO FORACS Norway and NATO FORACS Greece ranges)	To replace the current data processing systems which have reached their EOL.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	T.Brito (1355)	Procurement strategy has not been confirmed yet.
74	Provision of express courier services	The purpose is to have a worldwide express courier services, which delivers a reliable, timely, and customizable service to accommodate the VIP requirements of the Organization.	Request For Quotation (5 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
75	Provision of hardware for the NATO HQ	To cover the Organization's repetitive needs for tools, screws, bolts, machinery, and other durable equipment	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
76	Acquisition of BROXO Salt	To cover the Organization's repetitive needs for salt, hypochloride, chore acid and aluminum sulphate.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
77	Portable X-Ray equipment	The purpose is to be able to scan furniture or walls when performing technical sweeps indoors or outdoors.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	Requirement and funding pending confirmation.
78	Acquisition of 1 car, including maintenance	Replacing 1 car of the existing pool of vehicles.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	Y. Van Schendel (4202)	
79	25 Radios for Tetra network	To continue the use of radio communication as the current radios are becoming obsolete.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
80	Calibration contract for the Rhode & Swarz components installed in the NATO Headquarters (HQ)	To ensure secure readings of emanations of electronic equipment brought into the HQ.	Sole source	No solicitation required/Negotiated	N/A	N/A	N/A	H. Baumer (4723)	Procurement strategy has not been confirmed yet.
81	Procurement of cameras	Increase functionality of the Pass Office in order to make the registration process more efficient.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
82	5 Ballistic Helmets with communication functionalities	To increase the safety of NATO HQ Fire and Emergency Section (FES) staff during specific interventions.	Request For Quotation (3 firms)	RFQ	TBD	TBD	TBD	H. Baumer (4723)	
83	VIP ROOM Transformation	Adaptation works of two existing meeting rooms	International Competitive Bidding	IFB	TBD	Q1 2021	Q2 2021	L.Husting (1251)	
84	Design & Build Services for High Level Events at NATO HQ (Structures Temporaires)	Rental of temporary structures such as buildings, podia, equipment, lightning, and other artifacts to hold special events such as ministerial meetings and NATO Summits in the Headquarters.	International Competitive Bidding	RFP	43823	18/11/2021	31/01/2021	L.Husting (1251)	Closed for bidding